

CERTIFIED TRUE COPY OF THE RESOLUTION PASSED AT THE MEETING OF THE BOARD OF DIRECTORS OF THE COMPANY HELD ON THURSDAY, 06TH DAY OF AUGUST 2026 AT THE REGISTERED OFFICE OF THE COMPANY SITUATED AT VILLAGE – SALANI, AMLOH ROAD, MANDI GOBINDGARH, PUNJAB – 147301 AT 12 :20 A.M.

APPROVAL AND ADOPTION OF THE RED HERRING PROSPECTUS IN RELATION TO THE INITIAL PUBLIC OFFERING BY THE COMPANY

“RESOLVED THAT in furtherance of the resolutions passed by the Board of Directors at their meeting held on September 8, 2025 approving the filing of the draft red herring prospectus with the Securities and Exchange Board of India (**SEBI**), the in-principle approvals received from BSE Limited and the National Stock Exchange of India Limited (together, the **Stock Exchanges**) both dated December 22, 2025, respectively, the SEBI observations letter bearing reference number SEBI/HO/CFD/RAC/DIL-3/OW/2025/27910/1 dated November 4, 2025 and SEBI's email dated December 5, 2025 (**SEBI Interim Observations Letter**) seeking clarifications in respect of certain disclosures and statements included in the draft herring prospectus, the letter issued by the Company to SEBI dated December 10, 2025 and November 14, 2025 through which the Company had submitted its responses to the SEBI Interim Observations Letter, the SEBI observations letter bearing Outward number I/997/2025 dated December 24, 2025 (**SEBI Final Observation Letter**), the Company's letter to SEBI dated June 28, 2026 submitting *inter alia* copy of the updated draft of the Red Herring Prospectus (**UDRHP**) for the Offer along with the Company's *in-seriatim* responses to the Final Observations Letter, the red herring prospectus of the Company (**RHP**), a copy of which is placed before this meeting and the information contained therein as per the requirements of Companies Act, 2013, as amended, the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, and other applicable law, be and is hereby approved in connection with the proposed initial public offering of equity shares of the Company (**Offer**).”

RESOLVED FURTHER THAT the bid/Offer opening date (except for anchor investors) shall be 12.08.2026 and the bid/Offer closing date (except for anchor investors) shall be **14.08.2026**.

RESOLVED FURTHER THAT the anchor investor bidding date for the anchor investors shall be one working day prior to the bid/Offer opening date, i.e. **11.08.2026** and approve the participation of anchor investors in the Offer.

RESOLVED FURTHER THAT the preliminary international wrap dated **06.08.2026** of the Company which is placed before the Board in respect of the Offer (**Preliminary International Wrap**), be and is hereby approved.

RESOLVED FURTHER THAT the IPO Committee of the Board, as constituted, be and is hereby authorized to make any further or subsequent alterations, additions, omissions, variations, amendments or corrections to the RHP prior to its filing with the Registrar of Companies, Punjab at Chandigarh (**RoC**) and the SEBI and such other authorities or persons as may be required, as it, in its absolute discretion deems fit, in consultation with the book running lead managers to the Offer and the making of such alterations, additions, omissions, variations, amendments or corrections will be deemed to have been approved by the Board of Directors.

RESOLVED FURTHER THAT, the RHP is hereby recommended for signing by each Director of the Company and Aakarsh Goyal, Chief Financial Officer, and each such person be and is hereby authorized to sign the declaration page of the RHP for and on behalf of the Company.

RESOLVED FURTHER THAT subject to the provisions of the Companies Act, 2013, as amended, the Securities Contracts (Regulation) Act, 1956, as amended, the Securities Contracts (Regulation) Rules, 1957, as amended, the Securities and Exchange Board of India Act, 1992, as amended, the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, and other applicable laws, approvals (if any) by authorities as may be necessary, approval be and is hereby

granted for filing the RHP and any other related documents with the SEBI, RoC, the Stock Exchanges and with any other regulatory authority as may be necessary with respect to the Offer.

RESOLVED FURTHER THAT, Mr. Dinesh Garg, Managing Director, and Mr. Sanjeev Kumar Sehgal, Company Secretary and Compliance Officer be and are hereby authorized to file the RHP with the RoC and submit to SEBI and the Stock Exchanges and any other regulatory authority as may be necessary.

RESOLVED FURTHER THAT for the purpose of giving effect to the above matters and to settle any difficulty or doubt that may arise in this regard, Mr. Dinesh Garg, Managing Director, and Mr. Sanjeev Kumar Sehgal, Company Secretary and Compliance Officer, be and are hereby severally authorized to do all such act(s), deed(s), matter(s) and thing(s) and execute all such documents, instruments and writing as they may in their sole and absolute discretion deem necessary or expedient, including making all necessary filings and intimations to the SEBI, the RoC, the Stock Exchanges and other concerned authorities, if any.

RESOLVED FURTHER THAT a copy of the above resolutions, certified by any director or the company secretary and compliance officer of the Company, be forwarded to the all concerned authorities, agencies or parties for necessary action from time-to-time."

**Certified True Copy
For Behari Lal Engineering Limited**



**Sanjeev Kumar Sehgal
Company Secretary and Compliance Officer**

